

# Yarra Ranges Shire Council

## Performance Statement

For the year ended 30 June 2024

### **Description of municipality - About Yarra Ranges Council**

Yarra Ranges Shire is situated in metropolitan Melbourne's outer east, 30 to 110 kilometres from the Melbourne Central Business District. It covers 2,468 square kilometres in area, making it Melbourne's largest local government area. It is well known for its tourism and wineries, agricultural industry, and the natural beauty of the Dandenong Ranges.

The 158,694 residents live in more than 60 suburbs and townships. 52% of the population live in the urban areas of Yarra Ranges, which make up 7.3% of the total land area (including Coldstream). The remaining population is spread throughout rural areas.

The diversity of places, people, industries and attractions – dispersed over a wide variety of urban and rural communities - makes Yarra Ranges one of the most unusual municipalities in Victoria.

## Performance Statement

### Sustainable Capacity Indicators

For the year ended 30 June 2024

	2021	2022	2023	2024	Comment
<b>Indicator / Measure</b> [Formula]	Actual	Actual	Actual	Actual	
<b>Population</b> <i>Expenses per head of municipal population</i> [Total expenses / Municipal population]	\$1,200.62	\$1,331.87	\$1,434.98	\$1,544.71	This ratio has increased from prior years, due to Council's increased expenditure in materials and labour to deliver services and depreciation expense due to the capitalisation of assets during the year.
<i>Infrastructure per head of municipal population</i> [Value of infrastructure / Municipal population]	\$4,669.06	\$5,347.64	\$5,944.47	\$6,255.59	Slight increase from prior year due to increase in waste management investment with the introduction of the Food Organics, Garden Organics (FOGO) bin initiative
<i>Population density per length of road</i> [Municipal population / Kilometres of local roads]	90.89	90.17	89.34	90.00	The municipal population has slightly increased from last year. The length of local roads remains stable.
<b>Own-source revenue</b> <i>Own-source revenue per head of municipal population</i> [Own-source revenue / Municipal population]	\$986.51	\$1,065.09	\$1,140.01	\$1,212.23	Own source revenue has increased due to the timing of the Capital grants received from the Commonwealth Government for the Roads initiative in 2023-2024 Financial Year
<b>Recurrent grants</b> <i>Recurrent grants per head of municipal population</i>	\$190.83	\$266.33	\$246.26	\$78.67	Decrease is due to the receipt of Financial Assistance Grants and

[Recurrent grants / Municipal population]					Roads for the Community initiative grants received in FY23
<b>Disadvantage</b> <i>Relative Socio-Economic Disadvantage</i> [Index of Relative Socio-Economic Disadvantage by decile]	8.00	8.00	8.00	8.00	No change from prior year
<b>Workforce turnover</b> <i>Percentage of staff turnover</i> [Number of permanent staff resignations and terminations / Average number of permanent staff for the financial year] x100	10.5%	21.1%	22.0%	11.59%	Management have focused on and implemented a workforce retention strategy that has been successful in achieving this objective as evidenced by the decrease in workforce turnover rate.

### Definitions

"adjusted underlying revenue" means total income other than—

- (a) non-recurrent grants used to fund capital expenditure
- (b) non-monetary asset contributions
- (c) contributions to fund capital expenditure from sources other than those referred to in paragraphs (a) and (b).

"infrastructure" means non-current property, plant and equipment excluding land.

"local road" means a sealed or unsealed road for which Council is the responsible road authority under the *Road Management Act 2004*.

"variation" is the quantitative threshold set by Yarra Ranges Shire Council based on the 2022-23 results. These thresholds are used to create explanatory commentary.

"population" means the resident population estimated by Council based on the ABS ERP as at 30 June 2023.

"own-source revenue" means adjusted underlying revenue other than revenue that is not under the control of Council (including government grants).

"relative socio-economic disadvantage", in relation to a municipality, means the relative socio-economic disadvantage, expressed as a decile for the relevant financial year, of the area in which the municipality is located according to the Index of Relative Socio-Economic Disadvantage (Catalogue Number 2033.0.55.001) of SEIFA.

"unrestricted cash" means all cash and cash equivalents other than restricted cash.

## Service Performance Indicators for the year ended 30 June 2024

	2021	2022	2023	2024		Comment
<b>Service / Indicator / Measure</b> [Formula]	Actual	Actual	Actual	Target as per budget	Actual	
<b>Aquatic Facilities</b>  <b>Utilisation</b> <i>Utilisation of aquatic facilities</i>  [Number of visits to aquatic facilities / Municipal population]	1.29	1.39	2.81	N/A	2.69	Overall visitor numbers to pools were lower than the previous year, primarily due to the closure of the Kilsyth Centennial Pool. Due to their outdoor nature and difficulty ascertaining accurate visitor numbers, visitors to outdoor splash parks are not included in this figure.
<b>Animal Management</b>  <b>Health and safety</b> <i>Animal management prosecutions</i>  [Number of successful animal management prosecutions / Number of animal management prosecutions] x 100	100%	96%	100%	N/A	100%	Council achieved 100% success rate of animal prosecution cases during 2023-24. 20 prosecutions took place this year which was similar to the previous year. Two of the prosecutions were consolidated into one as they occurred on the same date and had two separate informants and separate investigations with the same accused.
<b>Food Safety</b>  <b>Health and safety</b> <i>Critical and major non-compliance outcome notifications</i>  [Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises] x100	97.67%	72.97%	93.33%	N/A	90.66%	Variance to previous year is within tolerance and expectations.
<b>Governance</b>  <b>Consultation and engagement</b>						

<p><i>Satisfaction with community consultation and engagement</i></p> <p>[Community satisfaction rating out of 100 with how Council has performed on community consultation and engagement]</p>	53	51	46	54	45	<p>Council scored 45 in the 2024 Community Satisfaction Survey for this indicator, a decrease from previous years. Results were varied amongst different sub-groups of the community. Residents from the Urban region reported higher satisfaction (48) while residents from the Healesville - Yarra Glen region reported the lowest satisfaction (40)</p>
<p><b>Libraries</b></p> <p><b>Participation</b></p> <p><i>Library membership</i></p> <p>[Number of registered library members / Population] x100</p>	#N/A	#N/A	#N/A	N/A	22.50%	<p>This is a new indicator introduced in 2023-24 so comparisons with previous years are not possible. Being a semi-regional library service, membership numbers may not be as high as urban Councils</p>
<p><b>Maternal and Child Health (MCH)</b></p> <p><b>Participation</b></p> <p><i>Participation in the MCH service</i></p> <p>[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100</p>	74.54%	74.93%	74.65%	N/A	72.36%	<p>Participation in Council's MCH service has remained consistent with levels seen in previous years, though a small decrease was observed during 2023-24</p>
<p><i>Participation in the MCH service by Aboriginal children</i></p> <p>[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100</p>	74.81%	79.00%	78.47%	N/A	76.41%	<p>Participation in Council's MCH services by Aboriginal and Torres Strait children has remained consistent with levels and continues to work with external partners to improve participation in MCH services by Aboriginal and Torres Strait Island children.</p>
<b>Roads</b>						

<p><b>Condition</b></p> <p><i>Sealed local roads maintained to condition standards</i></p> <p>[Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100</p>	98.09%	97.61%	97.45%	98.50%	95.98%	<p>Council's method for assessing whether sealed roads meet the renewal intervention level has changed this year, due to a new contractor. As a result, the score is lower than in previous years, but Council now has a more accurate understanding of road resealing and reconstruction priorities moving forward.</p>
<p><b>Statutory Planning</b></p> <p><b>Service standard</b></p> <p><i>Planning applications decided within required time frames</i></p> <p>[(Number of regular planning application decisions made within 60 days) + (Number of VicSmart planning application decisions made within 10 days) / Number of planning application decisions made] x100</p>	80.79%	53.25%	51.42%	58.00%	61.78%	<p>A higher proportion of planning decisions were made within required timeframes this year. We have seen a slight decrease in the number of applications lodged in 2023 -2024, however more amendments have been received than in the previous year.</p>
<p><b>Waste Management</b></p> <p><b>Waste diversion</b></p> <p><i>Kerbside collection waste diverted from landfill</i></p> <p>[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100</p>	50.56%	50.15%	52.14%	56.00%	67.26%	<p>Council has seen a significant increase in the volume waste diverted from landfill from previous years following the introduction weekly Food Organics, Garden Organics (FOGO) bin collections from all properties</p>

**Definitions**

"Aboriginal child" means a child who is an Aboriginal person.

"Aboriginal person" has the same meaning as in the Aboriginal Heritage Act 2006.

"active library borrower" means a Yarra Ranges member of the Eastern Regional Library who has borrowed a physical or digital item from the library in the last 12 months

"Annual Report" means an annual report prepared by a Council under section 98 of the Act.

"critical non-compliance outcome notification" means a notification received by Council under section 19N(3) or (4) of the *Food Act 1984*, or advice given to Council by an authorized officer under that Act, of a deficiency that poses an immediate serious threat to public health. In Yarra Ranges a critical non-compliance will be followed up within 48 hours.

"food premises" has the same meaning as in the *Food Act 1984*

"local road" means a sealed or unsealed road for which Council is the responsible road authority under the *Road Management Act 2004*.

"major non-compliance outcome notification" means a notification received by a council under section 19N(3) or (4) of the *Food Act 1984*, or advice given to Council by an authorized officer under that Act, of a deficiency that does not pose an immediate serious threat to public health but may do so if no remedial action is taken. In Yarra Ranges a major non-compliance will be followed up within 90 days.

"MCH" means the Maternal and Child Health Service provided by Council to support the health and development of children within the municipality from birth until school age.

"population" means the resident population estimated by Council based on the ABS ERP as at 30 June 2023.

# Performance Statement

## Financial Performance Indicators

for the year ended 30 June 2024

	2021	2022	2023	2024		2025	2026	2027	2028	Material Variations and Comments
Dimension / Indicator / Measure [Formula]	Actual	Actual	Actual	Target as per budget	Actual	Forecasts	Forecasts	Forecasts	Forecasts	
<b>Efficiency</b> <b>Expenditure level</b> <i>Expenses per property assessment</i> [Total expenses / Number of property assessments]	\$2,903.17	\$3,220.16	\$3,350.07	\$3,371.80	\$3,637.05	\$3,468.23	\$3,520.55	\$3,597.60	\$3,673.62	Expenses per head of population has increased from the previous year due to higher total expenses, mainly being influenced by Council's investment into recovery from recent natural disasters.
<b>Revenue level</b> <i>Average rate per property assessment</i> [Sum of all general rates and municipal charges / Number of property assessments]	\$1,907.42	\$2,014.57	\$2,013.31	N/A	\$2,105.42	\$2,173.70	\$2,216.69	\$2,270.16	\$2,323.69	Minor increase in average rate per property assessment is in line with the State imposed rate cap.
<b>Liquidity</b> <b>Working capital</b> <i>Current assets compared to current liabilities</i> [Current assets / Current liabilities] x100	132.16%	122.37%	123.31%	113.00%	104.00%	121.22%	109.18%	107.15%	105.85%	A decrease in this ratio is due to the decrease in cash and cash equivalents
<b>Unrestricted cash</b> <i>Unrestricted cash compared to current liabilities</i>	82.17%	24.51%	14.20%	N/A	-5.97%	50.75%	39.10%	36.79%	34.87%	Unrestricted cash is showing as negative due to the classification of the





<p><b>Adjusted underlying result</b> Adjusted underlying surplus (or deficit) [Adjusted underlying surplus (deficit) / Adjusted underlying revenue] x100</p>	5.09%	6.60%	3.48%	N/A	-11.19%	-3.22%	-1.89%	-1.17%	-0.70%	Due to the operating surplus being lower than prior year as a result of an increase in employee costs, materials and services and depreciation as well as a decrease in revenue due to timing of operating grants being received. This is further impacted by the increase in capital grants in FY24 being recognised.
<p><b>Stability</b> <b>Rates concentration</b> Rates compared to adjusted underlying revenue [Rate revenue / Adjusted underlying revenue] x100</p>	72.78%	68.96%	69.40%	75.70%	78.33%	79.83%	78.63%	78.14%	77.88%	Rates revenue has increased on the prior year whereas the underlying revenue has decreased due to rising expenses.
<p><b>Rates effort</b> Rates compared to property values [Rate revenue / Capital improved value of rateable properties in the municipality] x100</p>	0.33%	0.34%	0.29%	N/A	0.31%	0.32%	0.33%	0.34%	0.34%	The Valuer General Victoria revalues your property each year and this values determines rates. Rates are based on your property value relative to other properties in your area. This is limited to the rate capping requirements.

## Definitions

“adjusted underlying revenue” means total income other than:

- a. non-recurrent grants used to fund capital expenditure
- b. non-monetary asset contributions
- c. contributions to fund capital expenditure from sources other than those referred to above.

“adjusted underlying surplus (or deficit)” means adjusted underlying revenue less total expenditure.

“asset renewal expenditure” means expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability.

“current assets” has the same meaning as in the AAS.

“current liabilities” has the same meaning as in the AAS.

“non-current assets” means all assets other than current assets.

“non-current liabilities” means all liabilities other than current liabilities.

“non-recurrent grant” means a grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by a council’s Strategic Resource Plan.

“own-source revenue” means adjusted underlying revenue other than revenue that is not under the control of council (including government grants).

“population” mean the resident population estimate by council.

“rate revenue” means revenue from the general rates, municipal charges, service rates and service charges.

“recurrent grants” means a grant other than a non-recurrent grant.

“residential rates” means revenue from general rates, municipal charges, service rates and service charges levied on residential properties.

“restricted cash” means cash and cash equivalents, within the meaning of the AAS, that are not available for use other than for a purpose for which it is restricted, and includes cash to be used to fund capital works expenditure from the previous financial year.

“unrestricted cash” means all cash and cash equivalents other than restricted cash.

## **Other Information**

### **For the year ended 30 June 2024**

#### **Basis for preparation**

Council is required to prepare and include a performance statement within its annual report. The performance statement includes the results of the prescribed sustainable capacity, service performance and financial performance indicators and measures together with a description of the municipal district and an explanation of material variations in the results. This statement has been prepared to meet the requirements of the *Local Government Act 2020 and Local Government (Planning and Reporting) Regulations 2020*.

Where applicable the results in the Performance Statement have been prepared on an accounting basis consistent with those reported in the Financial Statements. The other results are based on information drawn from Council information systems or from third parties (e.g. Australian Bureau of Statistics).

The Performance Statement presents the actual results for the year ended 30 June 2024 and for the prescribed financial performance indicators and measures, the results forecast by the council's strategic resource plan. The *Local Government (Planning and Reporting) Regulations 2020* requires explanation of any material variations in the results in the Performance Statement. Yarra Ranges Shire Council has adopted materiality thresholds relevant to each indicator and measure and explanations have not been provided for variations below the materiality thresholds unless the variance is considered to be material because of its nature.

The forecast figures included in the Performance Statement are those adopted by Council in its Budget 2024-25 to 2027-28 adopted on 25 June 2024 and which forms part of the Council Plan. The Budget includes estimates based on key assumptions about the future that were relevant at the time of adoption and aimed at achieving sustainability over the long term. Detailed information on the actual financial results is contained in the General Purpose Financial Statements. The Budget 2024-25 is available on Council's website, [www.yarraranges.vic.gov.au](http://www.yarraranges.vic.gov.au).

## Performance Statement

For the year ended 30 June 2024

### Certification of the Performance Statements

In my opinion, the accompanying performance statement has been prepared in accordance with the *Local Government Act 2020 and the Local Government (Planning and Reporting) Regulations 2020*.

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**Liam Routledge**

Principal Accounting Officer

22 October 2024

In our opinion, the accompanying performance statement of the Yarra Ranges Shire Council for the year ended 30 June 2024 presents fairly the results of council's performance in accordance with the *Local Government Act 2020 and the Local Government (Planning and Reporting) Regulations 2020*.

The performance statement contains the relevant performance indicators, measures and results in relation to service performance, financial performance and sustainable capacity.

At the date of signing, we are not aware of any circumstances that would render any particulars in the performance statement to be misleading or inaccurate.

We have been authorised by the council and by the *Local Government (Planning and Reporting) Regulations 2020* to certify this performance statement in its final form.

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**Cr Sophie Todorov**

Mayor

22 October 2024

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**Cr Fiona McAllister**

22 October 2024

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**Tammi Rose**

Chief Executive Officer

22 October 2024